

## Appendix 4.1: Peoples Directorate Budget 2020/21

This Appendix gives the detailed movement in cost centre budgets from the Restaed 2019/20 to the proposed budget for 2020/21.

**2019/20 Restated Budget** - This is the Quarter 1 2019/20 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

**Pressures** - New pressures for 2020/21 - details provided in comments

**Ring Fenced Funded Spending** - Adjustments to reflect changes in services that are funded from ring fenced funding e.g. Public Health

**Demand Rebasing** - Additional pressures created by increasing demand for statutory services

**Savings** - Identified savings for 2020/21 - details provided in comments

**Pay & Inflation** - Changes for inflation and pay related items e.g. pension increases

**Transfers** - budgets transferred between cost centres - details provided in comments

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| Cost Centre Description                                  | 2019/20<br>Restated<br>Budget<br>£ | Pressures<br>£ | Ring Fenced<br>Funded<br>Spending<br>£ | Demand<br>Rebasing<br>£ | Savings<br>£    | Pay and<br>Inflation<br>£ | Transfer<br>£   | 2020/21 Budget<br>£ | Comments   |
|--|------------------------------------|----------------|--|-------------------------|-----------------|---------------------------|-----------------|---------------------|--|
| BCF: Programme Support                                   | 89,500                             | 0              |  |                         |                 | 3,100                     |                 | 92,600              | BCF budgets have been baselined based on funding received in 2019/20. When the final funding for 2020/21 is announced, in early 2020/21, budgets will be adjusted in line with the settlement. |
| <b>BCF Enablers</b>                                      | <b>89,500</b>                      | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>0</b>        | <b>3,100</b>              | <b>0</b>        | <b>92,600</b>       |  |
| <b>BCF Unified Prevention</b>                            |                                    |                |  |                         |                 |                           |                 |                     |  |
| BCF: Community Prevention                                | 147,000                            |                |  |                         |                 |                           |                 | 147,000             |  |
| BCF: Life Planning                                       | 64,700                             | 0              |  |                         |                 |                           | 17,800          | 82,500              | Contribution to commissioning post from BCF  |
| BCF: Vulnerable Adult Risk Management                    | 0                                  | 0              |  |                         |                 |                           |                 | 0                   |  |
| BCF: Wellbeing Advisors                                  | 0                                  | 0              |  |                         |                 |                           |                 | 0                   |  |
| <b>BCF Unified Prevention</b>                            | <b>211,700</b>                     | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>0</b>        | <b>0</b>                  | <b>17,800</b>   | <b>229,500</b>      |  |
| <b>BCF Holistic Management of Health &amp; Wellbeing</b> |                                    |                |  |                         |                 |                           |                 |                     |  |
| BCF: Integrated Community Care                           | 543,000                            | 0              |  |                         | 0               | 5,600                     |                 | 548,600             |  |
| BCF: Integrated Case Management                          | 43,000                             |                |  |                         |                 | 3,700                     |                 | 46,700              |  |
| BCF: Care Act Carers                                     | 87,000                             |                |  |                         |                 |                           |                 | 87,000              |  |
| BCF: Dementia Services                                   | 107,800                            | 0              |  |                         | 0               |                           |                 | 107,800             |  |
| BCF: Assistive Technology                                | 65,000                             |                |  |                         |                 |                           |                 | 65,000              |  |
| <b>BCF Holistic Management of Health &amp; Wellbeing</b> | <b>845,800</b>                     | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>0</b>        | <b>9,300</b>              | <b>0</b>        | <b>855,100</b>      |  |
| <b>BCF Hospital Flows</b>                                |                                    |                |  |                         |                 |                           |                 |                     |  |
| BCF: Integrated Urgent Response                          | 250,000                            |                |  |                         |                 | 24,300                    |                 | 274,300             |  |
| BCF: Hospital Transfer & Reablement                      | 721,000                            |                |  |                         |                 | (5,000)                   |                 | 716,000             | Pension adjustment.  |
| BCF: Hospital Avoidance                                  | 20,000                             |                |  |                         |                 |                           |                 | 20,000              |  |
| <b>BCF Hospital Flows</b>                                | <b>991,000</b>                     | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>0</b>        | <b>19,300</b>             | <b>0</b>        | <b>1,010,300</b>    |  |
| <b>Non BCF Contract &amp; Procurement</b>                |                                    |                |  |                         |                 |                           |                 | <b>0</b>            |  |
| Healthwatch and NHS Advocacy                             | 71,600                             |                |  |                         |                 | 1,400                     |                 | 73,000              |  |
| Better Care Together Programme                           | 8,500                              |                |  |                         |                 |                           |                 | 8,500               |  |
| Commissioning Team                                       | 147,700                            |                |  |                         |                 | 8,800                     | (17,800)        | 138,700             | Contribution to commissioning post from BCF  |
| Community Prevention and Wellness Services               | 253,000                            |                |  |                         |                 |                           |                 | 253,000             |  |
| <b>Non BCF Contract &amp; Procurement</b>                | <b>480,800</b>                     | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>0</b>        | <b>10,200</b>             | <b>(17,800)</b> | <b>473,200</b>      |  |
| <b>ASC - Community Inclusion</b>                         |                                    |                |  |                         |                 |                           |                 | <b>0</b>            |  |
| ASC Community Inclusion - Community Support Services     | 646,700                            | 0              |  |                         |                 | 25,100                    | (42,100)        | 629,700             | Transfer of Community Support Manager to RC1023 MiCare service   |
| ASC Community Inclusion - Day Opportunities Services     | 426,100                            |                |  |                         | (40,000)        | 4,000                     |                 | 390,100             | Additional income from Leicestershire County Council for provision of Day Opportunities for out of county Service Users, utilising capacity within our existing team.                          |
| Advocacy Contract  | 11,200                             |                |  |                         |                 | 200                       |                 | 11,400              |  |
| <b>ASC - Community Inclusion</b>                         | <b>1,084,000</b>                   | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>(40,000)</b> | <b>29,300</b>             | <b>(42,100)</b> | <b>1,031,200</b>    |  |
| <b>ASC Prevention and Safeguarding</b>                   |                                    |                |  |                         |                 |                           |                 | <b>0</b>            |  |
| Direct Payments - Carer Support                          | 113,200                            |                |  |                         |                 | 0                         |                 | 113,200             |  |
| Homecare - Carers Support                                | 1,000                              |                |  |                         |                 | 0                         |                 | 1,000               |  |

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| Cost Centre Description                                 | 2019/20<br>Restated<br>Budget<br>£ | Pressures<br>£ | Ring Fenced<br>Funded<br>Spending<br>£ | Demand<br>Rebasing<br>£ | Savings<br>£    | Pay and<br>Inflation<br>£ | Transfer<br>£ | 2020/21 Budget<br>£ | Comments  |
|---|------------------------------------|----------------|--|-------------------------|-----------------|---------------------------|---------------|---------------------|---|
| Direct Payments Income                                  | (114,000)                          |                |  | 44,000                  |                 |                           |               | (70,000)            | Care packages are often funded partly by Local Authorities and partly by Health. Following reassessments of service users, there has been a £44k reduction of income from health as needs have been deemed to be less health based and more social care based.  |
| <b>ASC Support and Review - Direct Payments</b>         | <b>766,400</b>                     | <b>0</b>       | <b>0</b>                               | <b>94,000</b>           | <b>0</b>        | <b>0</b>                  | <b>0</b>      | <b>860,400</b>      |   |
| <b>ASC Support and Review - Homecare</b>                |                                    |                |  |                         |                 |                           |               |                     |   |
| Homecare - Mental Health                                | 19,600                             |                |  | 56,000                  |                 | 600                       |               | 76,200              | The cost meeting the need of a new service user   |
| Homecare - Older People                                 | 1,163,600                          |                |  | (14,600)                |                 |                           |               | 1,149,000           |   |
| Homecare - Micare                                       | 123,200                            |                |  |                         |                 | (9,900)                   | 42,100        | 155,400             | Transfer of Community Support Manager from RC4442 Community Inclusion   |
| Homecare - Physical Disabilities                        | 381,400                            |                |  | 0                       |                 | 0                         |               | 381,400             |   |
| Homecare - Learning Disabilities                        | 377,100                            |                |  | (30,000)                |                 | 0                         |               | 347,100             | Decrease based on current number (7) of Service User's and in line with anticipated forecasts at Q2   |
| Homecare - Income from Health                           | (230,000)                          |                |  | 70,000                  |                 | 0                         |               | (160,000)           | Care packages are often funded partly by Local Authorities and partly by Health. Following reassessments of service users, there has been a £70k reduction of income from health as needs have been deemed to be less health based and more social care based.  |
| Fairer Charging Income                                  | (290,500)                          |                |  | (80,800)                |                 |                           |               | (371,300)           | Increased income due to more Service Users have been financially assessed as qualifying to pay for their care   |
|   | 0                                  |                |  |                         |                 |                           |               | 0                   |   |
| <b>ASC Support and Review - Homecare</b>                | <b>1,544,400</b>                   | <b>0</b>       | <b>0</b>                               | <b>600</b>              | <b>0</b>        | <b>(9,300)</b>            | <b>42,100</b> | <b>1,577,800</b>    |   |
| <b>ASC Support and Review - Other</b>                   |                                    |                |  |                         |                 |                           |               |                     |   |
| Disabilities Contracts                                  | 16,300                             |                |  |                         |                 | 300                       |               | 16,600              |   |
| DOLS & AMHP / MH Transitions                            | 260,100                            |                |  |                         | (25,000)        | 5,100                     |               | 240,200             | Contribution from NHS Leicestershire and Rutland for Mental Health Matters. In 19/20 there was no budget, as a formal agreement has been reached there is now a budget included for 20/21.  |
| HSC Protocol  | 5,200                              |                |  |                         |                 | 100                       |               | 5,300               |   |
| Rutland Information Service                             | 7,500                              |                |  |                         |                 | 200                       |               | 7,700               |   |
|   | 33,300                             | 0              |  |                         |                 | 0                         |               | 33,300              |   |
| Supporting Independence - Winter Pressure               |                                    |                | 135,000                                |                         |                 |                           |               | 135,000             | Council has received £135k to spend on support vulnerable adults during the winter period. This will pooled into BCF Funding as per national guidance.  |
| <b>ASC Support and Review - Other</b>                   | <b>322,400</b>                     | <b>0</b>       | <b>135,000</b>                         | <b>0</b>                | <b>(25,000)</b> | <b>5,700</b>              | <b>0</b>      | <b>438,100</b>      |   |
| <b>ASC Support and Review - Residential and Nursing</b> |                                    |                |  |                         |                 |                           |               |                     |   |
| Residential - Older People                              | 2,558,300                          |                |  | 125,000                 |                 | 76,700                    |               | 2,760,000           | Increase based on current number of Service User's (112) and in line with anticipated forecasts at Q2   |
| Residential - Learning Disabilities                     | 1,355,300                          |                |  | 150,000                 |                 | 40,700                    |               | 1,546,000           | 2 high cost placements transitioning from Childrens to Adults (£280k) offset by reduction in other service users  |
| Residential Income                                      | (1,400,000)                        |                |  | 100,000                 | 0               | 0                         |               | (1,300,000)         | Care packages are often funded partly by Local Authorities and partly by Health. Following reassessments of service users, there has been a £100k reduction of income from health as needs have been deemed to be less health based and more social care based. |

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| Cost Centre Description                                | 2019/20<br>Restated<br>Budget<br>£ | Pressures<br>£ | Ring Fenced<br>Funded<br>Spending<br>£ | Demand<br>Rebasing<br>£ | Savings<br>£ | Pay and<br>Inflation<br>£ | Transfer<br>£ | 2020/21 Budget<br>£ | Comments  |
|--|------------------------------------|----------------|--|-------------------------|--------------|---------------------------|---------------|---------------------|---|
| Placements   | 1,184,400                          |                |  | 303,500                 |              | 23,700                    |               | 1,511,600           | Increase in children looked after numbers and use of Independent Fostering Agencies plus transport and contact costs.   |
| Adoption   | 73,000                             |                |  |                         |              | 1,500                     |               | 74,500              |   |
| Family Support Staffing                                | 254,400                            |                |  |                         |              | 3,100                     |               | 257,500             |   |
| Care Leavers (Section 24 Payments)                     | 65,200                             |                |  |                         |              | 1,400                     |               | 66,600              |   |
| CAMHS  | 11,000                             |                |  |                         |              | 200                       |               | 11,200              |   |
| <b>CSC Fostering, Adoption and Care Leaver Service</b> | <b>1,588,000</b>                   | <b>0</b>       | <b>0</b>                               | <b>303,500</b>          | <b>0</b>     | <b>29,900</b>             | <b>0</b>      | <b>1,921,400</b>    |   |
| <b>Early Intervention - Targeted Intervention</b>      |                                    |                |  |                         |              |                           |               |                     |   |
| Children with Disabilities (CWD)                       | 710,700                            |                |  | (250,000)               | 0            | 18,300                    |               | 479,000             | Two Children transitioning to Adults so the budget has been transferred.  |
| Aiming High  | 196,900                            |                |  |                         |              | 8,800                     |               | 205,700             |   |
| Changing Lives   | 0                                  |                |  |                         |              |                           |               | 0                   |   |
| Childrens Centre - Revenue                             | 307,300                            |                |  |                         |              | 30,600                    |               | 337,900             |   |
| Targeted Intervention Service                          | 168,700                            |                |  |                         |              | (8,100)                   |               | 160,600             | Reduction in pay and inflation due to reduction in hours (19/20 5 staff at 4.2 FTE, 20/21 5 staff at 3.93 FTE).   |
| <b>Early Intervention - Targeted Intervention</b>      | <b>1,383,600</b>                   | <b>0</b>       | <b>0</b>                               | <b>(250,000)</b>        | <b>0</b>     | <b>49,600</b>             | <b>0</b>      | <b>1,183,200</b>    |   |
| <b>Early Intervention - SEND &amp; Inclusion</b>       |                                    |                |  |                         |              |                           |               |                     |   |
| SEN Staffing   | 262,000                            | 102,100        |  |                         |              | 8,700                     |               | 372,800             | The ongoing increase in assessments, plans and high need cases means the Council still need staff (c2.2 FTE) previously employed on a fixed term basis (and due to leave in 19/20) to meet its statutory responsibilities. The cost may be offset by government grant as it has been in 19/20 but any grant for 20/21 is unconfirmed. |
| Early Senco (0-3yrs support)                           | 13,800                             |                |  |                         |              | 300                       |               | 14,100              |   |
| <b>Early Intervention - SEND &amp; Inclusion</b>       | <b>275,800</b>                     | <b>102,100</b> | <b>0</b>                               | <b>0</b>                | <b>0</b>     | <b>9,000</b>              | <b>0</b>      | <b>386,900</b>      |   |
| <b>Early Intervention - Universal and Partnership</b>  |                                    |                |  |                         |              |                           |               |                     |   |
| Play For All   | 0                                  |                |  |                         |              |                           |               | 0                   |   |
| Early Intervention Team Staffing                       | 453,700                            | 0              |  |                         |              | 33,400                    |               | 487,100             |   |
| Rutland Youth Council                                  | 3,100                              |                |  |                         |              | 0                         |               | 3,100               |   |
| <b>Early Intervention - Universal and Partnership</b>  | <b>456,800</b>                     | <b>0</b>       | <b>0</b>                               | <b>0</b>                | <b>0</b>     | <b>33,400</b>             | <b>0</b>      | <b>490,200</b>      |   |
| <b>Schools and Early Years</b>                         |                                    |                |  |                         |              |                           |               |                     |   |
| Primary Schools  | 76,000                             |                |  |                         |              |                           |               | 76,000              |   |
| Additional Learning Resources for CLA                  | 0                                  |                |  |                         |              |                           |               | 0                   |   |
| UIFSM (free school meals)                              | 0                                  |                |  |                         |              |                           |               | 0                   |   |
| Governor Training                                      | 0                                  |                |  |                         |              |                           |               | 0                   |   |
| School Officer   | 93,500                             |                |  |                         |              | (2,500)                   |               | 91,000              |   |
| School Improvement Consultancy                         | 6,400                              |                | 7,800                                  |                         | (15,000)     | 800                       |               | 0                   | The Council will receive more grant income than envisaged. The additional funding will be spent on School Improvement Monitoring  |
| Early Years Training                                   | 31,400                             |                |  |                         |              | 600                       |               | 32,000              |   |

| Cost Centre Description                              | 2019/20<br>Restated<br>Budget<br>£ | Pressures<br>£ | Ring Fenced<br>Funded<br>Spending<br>£ | Demand<br>Rebasing<br>£ | Savings<br>£ | Pay and<br>Inflation<br>£ | Transfer<br>£ | 2020/21 Budget<br>£ | Comments   |
|--|------------------------------------|----------------|--|-------------------------|--------------|---------------------------|---------------|---------------------|--|
| Schools and Early Years                              | 207,300                            | 0              | 7,800                                  | 0                       | (15,000)     | (1,100)                   | 0             | 199,000             |  |
| Rutland Adult Learning and Skills<br>Service (RALSS) |                                    |                |  |                         |              |                           |               |                     |  |
| Community Learning                                   | 7,800.00                           | -              |  |                         |              | 11,900.00                 |               | 19,700              |  |
| Post Oct 2014 Rutland Adult Skills<br>Budget         | (37,000)                           |                |  | (11,000)                |              |                           |               | (48,000)            | Increased income expected as more courses being offered. |
| Rutland Adult Learning and Skills<br>Service (RALSS) | (29,200)                           | 0              | 0                                      | (11,000)                | 0            | 11,900                    | 0             | (28,300)            |  |
|  |                                    |                |  |                         |              |                           |               | 0                   |  |
| Total People   | 17,870,400                         | 174,400        | 260,300                                | 576,400                 | (176,300)    | 403,700                   | 0             | 19,108,900          |  |